



T e b u g h n a H e n e k

"Beach People News"

A Newsletter for the Shareholders of

Tyonek Native Corporation

December, 2006

\$\$ TNC Board Declares Dividend \$\$

At the TNC Board Meeting on Friday, December, 8, 2006, the board declared a dividend of \$2.68 per share to shareholders of record as of November 17, 2006. The dividend will be mailed on Monday, December 18, 2006.

TNC's dividend policy provides that up to 29% of TNC's pre-tax net profits may be allocated to dividends. This restriction is frequently required by financial institutions, and assures that the corporation's net profits are also available to meet some of its financial obligations.

TNC does not deduct taxes from dividend checks, but does report the payment of the dividends to the IRS. Shareholders are responsible for reporting the amount of any dividends received on their own tax forms.

The Shareholder Department does its best to keep all shareholder addresses updated and current. It is important for shareholders to keep us informed of any address or name changes, especially at dividend time! These changes must be made in writing on our Change of Name of Address Form, which is available here at the office, or on the TNC web site at www.tyonek.com, Shareholder Dept., Forms.

Welcome (Again) Sheila !

In our last newsletter, we welcomed **Sheila A.-Moore** as our first Administrative Intern, a temporary position created to train shareholders for job opportunities. Now we are very pleased to welcome Sheila on-board as a permanent employee. You will find her at the reception desk, very capably answering phones, processing mail, greeting visitors, and providing administrative support where needed. ~



Corporate Update

The TNC board has met twice since our last newsletter, in August, and December. Each meeting is packed with reports, financials, reviews, and updates. Some of the more important recent board activities include:

- The Bylaws were amended to modify and more specifically define the responsibilities of the CEO, President, Chair and Vice Chair.
- The board authorized management to research land opportunities relating to conservation easements and their potential impact for TNC.
- Recognizing the future potential benefits of tourism, the board is considering the possibility of a new wholly-owned subsidiary for the purpose of capturing the adventure tourism market. The name of the new company would be Tyonek Hospitality, Inc.

In addition to board meetings, various committees met. The Governance Committee was particularly busy, and will continue to look at issues affecting the protocols governing the board. Additionally, the Hiring Committee is reviewing employment issues that relate to the board and the corporation generally.

Welcome Rose !

Rose Chuitt has joined TNC as Shareholder Records Clerk/Administrative Assistant I. She is assuming responsibility for shareholder electronic and central files, and has already done a great job organizing the shareholder computer records. Rose will also provide administrative support to Ted S. Kroto, Sr., and corporate administration as needed. Shareholders may contact Rose at 907-272-0707, or on the TNC toll-free number, 1-877-TNC-MOOS.

We welcome Rose to this important position. ~



Who's Who at Tyonek

Board of Directors & Date Last Elected

Connie J. Burnell	(5-24-05)
Ted S. Kroto, Sr.	(5-22-04)
Emil McCord, Jr.	(5-22-04)
Susanna L. Moon	(5-24-05)
Donita L. Peter	(5-20-06)
Jaison Standifer	(5-24-05)
Donald Standifer, Sr.	(5-20-06)
Michaelene Stephan	(5-20-06)
Robert Stephan, Sr.	(5-22-04)

Officers

President	Connie J. Burnell
Vice President	Robert Stephan, Jr.
Secretary	Donita L. Peter
Treasurer	Connie J. Burnell
Asst. Sec / Treas	Emil McCord, Jr.
Chair	Susanna L. Moon
Vice Chair	Michaelene Stephan

Board Mentors

Seraphim Stephan, Sr.
John Evans
John Shively

Young Adult Advisory Members

Ann Marie Stephan
Elizabeth Standifer
Steven Holly

Staff at Anchorage Office

Tom Harris, Chief Executive Officer
Lenn A. Doran, Chief Financial Officer
Ted S. Kroto, Sr., Manager, The Alaska Div.
Scott Pfeifer, VP, Government Services
Kevin Dixon, Program Manager, Services
James Anderson, Operations Manager, Services
Mel Cheek, Controller
Karin Griffith, IT Manager
Sally Clampitt, Head of Administration
Becky Peratrovich, Senior Administrative Asst.
Rose Chuiitt, Shareholder Records Clerk/Admin Asst.
Sheila Mae Allowan-Moore, Receptionist

Contact Information—Anchorage

Telephone—(907) 272-0707
Fax—(907) 274-7125
Toll-Free —1-(877) TNC-MOOS (862-6667)

Contact Information—Tyonek

Telephone—(907) 583-2520
Fax—(907) 583-2530
Toll-Free Telephone—1-866-583-2520

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## CEO's Corner

by Tom Harris

It is our sincerest hope that this letter finds you and yours as members of the Tyonek Community healthy and warm during this coming holiday season. We hope that the recent dividend will add some warmth to your family's celebration of the season.



The closing of this fiscal year is witness to a number of noteworthy events that impact you as a TNC Shareholder, not the least of which is the recording of another profitable year.

- TNC's balance sheet is notably stronger and healthier as a direct result of the contribution to profits and growth from The Tyonek Group of 8(a) companies under the management of Bart Garber, namely Tyonek Manufacturing Group Inc. and Tyonek Services Group, Inc.
- In addition the Alaska Division, under the management of Ted Kroto, has become leaner and more focused as less efficient operations such as Envirotech (Eastside) have been trimmed and assets reassigned to more efficient operations.
- Also as part of the Alaska Division, work has begun to expand the market for Tyonek Contractors, LLC, under the management of Don Standifer. Tyonek Contractors are now seeking 8(a) status in markets outside the community of Tyonek as well as other contracting opportunities.
- Tyonek Tribal Conservation District (TTCD), created in 2006, is Alaska's first and only tribal conservation district. The TTCD is governed by representatives of TNC and NVT; and it has Trust Relationship Status with the federal government, in particular USDA. The goal of the TTCD is to work toward rebuilding the wildlife and subsistence resources in Game Unit 16b, which surrounds the Native Village of Tyonek. This effort, in light of the coming coal mining projects, will be critical in protecting such resources as the Chuitna River salmon runs and rebuilding the areas moose populations.

Recently TNC has received notice that in 2007, the company will receive conveyance of some 120,000 acres of land toward the balance of its ANCSA land entitlement of some 193,515 acres. As a result of this conveyance, TNC Board of Directors and management will focus on how to turn this tremendous resource into tangible growth and benefits.

These are but a few of the ongoing developments your corporation is working on to strengthen our Tyonek Community.

We wish you and yours the very best this holiday season. ~



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## ALASKA VILLAGES FOR EMPLOYMENT AND ECONOMIC OPPORTUNITY (AVEEO)

by *Bart K. Garber*

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**A** new Alaska Native Village membership organization has recently organized with the mission to create sustainable jobs in Alaska villages. **Alaska Village Employment and Economic Opportunity (AVEEO)** is a collective effort on the part of a growing number of Alaska village corporations to develop information technology jobs and other business sector jobs in rural areas in Alaska. AVEEO hopes to translate Alaska Native corporate business success in government contracting and other private sector efforts into Alaska Native employment.

AVEEO is modeled after a similar organization that has been doing business with several tribes in the lower 48. AVEEO will provide an opportunity for multiple villages to work together – combining their experience, expertise and political influence, just as the tribal, ANC, NHO (Native Hawaiian Organization) organizations have done so successfully.

AVEEO will explore job opportunities that can be created in the villages through the use of the 8(a) program, through teaming agreements with successful ANCs, by tapping the very strong interested in the Alaska Congressional delegation and the State Government in addressing the poverty and unemployment in the Native villages, and other creative approaches.

The AVEEO concept is not limited to government contracting job opportunities. AVEEO will also pursue in-state employment opportunities in private industry. However AVEEO does provide a link to the goal of Native employment that has been a criticism of the Small Business Administration's 8(a) program.

### **A Mission**

An ANCSA village corporation association will provide village corporations with a forum to coordinate, promote and expand business venturing to the benefit of shareholders and descendants of shareholders. The association will foster and entrepreneurial spirit among the village corporations where advocacy, assistance and joint venturing can occur among all Alaska Native businesses and other partners.

### **Short-Term Objectives**

- Identify village corporations that would benefit from becoming an association member.
- Identify leaders that support the formation of a village corporation association.
- Secure an office location.
- Form a board of directors based on village corporation support.
- Create bylaws.
- Conduct initial formation meetings.
- Provide initial funding through dues in the amount of \$3000 per village.
- Create a budget with the direction of the board of directors.
- Secure financial support from other sources

### **Mid-Term Objectives**

- Develop federal advocacy strategy.
- Identify barriers to village entrepreneurship.
- Identify opportunities for village entrepreneurship.
- Identify opportunities for village federal contracting.
- Cultivate village corporation participation.
- Assist village corporations in completing SBA certification for federal government contracting set-aside opportunities.
- Create a multi-village company that qualifies for 8(a) certification

### **Long-Term Objectives**

- Coordinate with the Association of ANCSA Regional Corporation Presidents/CEOs.
- Implement federal advocacy strategy.
- Provide framework for entrepreneurial sharing and partnership.
- Conduct necessary local, regional and state advocacy.
- Assist village corporations with business and federal contracting strategies.
- Support board of directors' and village corporation strategies as identified on an ongoing basis.

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## THE TYONEK GROUP

*TNC's group of companies that perform government contracting , and whose primary operations are located in the Lower 48, make up "The Tyonek Group". These companies provide the lion's share of all of TNC's revenues. Bart Garber provides an update for you here.*

### Tyonek Group Restructuring

The TNC Board of Directors and the Tyonek Group have nearly completed the process of restructuring the Tyonek Group into two wholly-owned incorporated divisions. Tyonek Manufacturing Group, Inc. (TMG) and Tyonek Services Group, Inc. (TSG) make up the group. Subsidiaries in each group operate federal contracts under the Small Business Administration's 8(a) program. By keeping its government contracting subsidiaries in separate, wholly-owned holding companies, TNC minimizes the legal and financial risk of these operations to TNC while decreasing the cost of operations through coordinated administrative and management support the groups provide their respective 8(a) operating companies.

TMG companies include Tyonek Fabrication Corporation (TFC), Tfab Manufacturing LLC (TFab) and Tyonek Engineering & Agile Manufacturing LLC (Teamcor). Bart Garber is the President of TMG and TSG. Don Girvan is President of TFC, Bill Jolly is President of Tfab, and Carl Runyon is President of Teamcor. Tyonek Manufacturing LLC (TMan) and Tyonek Services Corporation (TSC) make up the services group. Scott Pfeifer is President of the TSG subsidiaries. TNC board members hold board seats on 8(a) subsidiaries.

### Tyonek Manufacturing Group Contracting

TFC/Madison, Alabama. After nearly two years of develop for the Army Material Command, the ECU (high capacity, hardened air conditioning unit) program is in full production at about 20 per month. The Continuous Technology Refreshment (CTR) Program is being called upon by the Army to provide a significant number of replacement parts for the UH60 Helicopter. Anticipated orders on the CTR IDIQ contract could use up the 300 million dollar contract ceiling in the next few years.

TFab/Anniston, Alabama. The paint and refurbishment contract with the Tank Command depot in Anniston was recently re-bid as a small business competitive contract. Tfab put together a team with one of its local small business partners as the lead and won the three year contract.

Teamcor/Warner Robins, Georgia. On October 5, 2006, the US Special Operations Command (USSOCOM) awarded Teamcor a \$260 million IDIQ contract. SOCOM's basic mission is to lead, plan, train, synchronize and execute global operations against terrorist networks. Teamcor will provide general support to SOCOM in the form of manufactured equipment, engineering services, equipment acquisition and integration services.

### Tyonek Services Group Contracting

Randolph Air Force base awarded Tyonek Services Corporation its first contract providing F16 training at their base in San Antonio, Texas. TSC began work in Oct 1, with approximately 7 employees.

TMan's aircraft maintenance contract with the Navy at Jacksonville recently reached a 200 employee count. This contract started with fewer than 80 total employees including subcontractors. TMan now performs 100% of the work on the contract. ~



**Tyonek Native Corporation**  
 Connie J. Burnell, Pres & Treas  
 Robert Stephan, Sr., VP  
 Donita L. Peter, Sec  
 Emil McCord, Jr., Asst Sec/Tr  
 Susanna L. Moon, Chair  
 Michaelene Stephan, Vice Chair  
 Ted S. Kroto, Sr., AK Div. Mgr  
 Jaison Standifer, Dir.  
 Donald Standifer, Sr., Dir.

**-----THE TYONEK GROUP-----**

**Tyonek Services Group, Inc.**  
 Bart K. Garber, Pres & Dir  
 Scott Pfeifer, VP & Dir  
 Lenn A. Doran, Sec/Treas & Dir

**Tyonek Manufacturing Group, Inc.**  
 Bart K. Garber, Pres & Dir  
 Donald P. Girvan, VP & Dir  
 Wm. H. Jolly, Sec/Treas & Dir

**Tyonek Manufacturing LLC**  
 Scott Pfeifer, Pres & Member Rep

**TFab Manufacturing, LLC**  
 Member Reps  
 Bart K. Garber  
 Betty J. Valka  
 Officers  
 Connie J. Burnell  
 Wm. H. Jolly, Pres.  
 Richard White, Sec/Treas

**Tyonek Services Corp.**  
 Scott Pfeifer, Pres & Dr.  
 Bart K. Garber, VP & Dir.  
 Betty J. Valka, Sec/Treas & Dir

**Tyonek Engineering & Agile Mfg, LLC**  
 Member Reps  
 Bart K. Garber  
 Susanna L. Moon  
 Officers  
 Carl Runyon, Pres.  
 Susanna L. Moon, Sec/Tr.

**Tyonek Technology, LLC**  
 TNC Member Reps-51%  
 Bart K. Garber  
 Lenn A. Doran  
 Betty J. Valka  
 Optimos, Inc.-49%

**Tyonek Fabrication Corporation**  
 Donald P. Girvan, Pres.  
 Bart K. Garber, Dir.  
 Susanna L. Moon, Sec/Tr & Dir  
 Betty J. Valka, VP & Dir

**TFab Warner Robins JV**  
 TFC Member Reps-51%  
 Bart K. Garber  
 Michaelene Stephan  
 SESI-49%

**-----THE ALASKA DIVISION-----**

**Commercial Business**

**Lands & Domestic Issues**

**Tyonek Construction Inc.**  
 Directors  
 Emil McCord, Jr.  
 Robert Stephan, Sr.  
 Tom Harris

**Shareholder Relations**  
 Rose Chuit  
 Shareholder Record Clerk  
 SH Records, stock transactions, wills, insurance, cultural

**Tyonek Contractors, LLC**  
 TNC Member Reps-51%  
 Ted S. Kroto, Sr.  
 Betty J. Valka  
 Donald Standifer  
 AK Oilfield

**Land Department**  
 Land Use / Leases / Options  
 Coal Development  
 ANCSA Selections  
 ANCSA Reconveyances  
 Tribal Conservation Dist.  
 Wildlife Management

**Envirotech, LLC**  
 TNC Member Reps-51%  
 Susanna L. Moon  
 Michaelene Stephan  
 Tom Harris  
 HMM-USA-49%

**Tebughna Preserve LTD**  
 Michaelene Stephan, Dir.  
 Bart K. Garber, Dir.  
 Robert Stephan, Sr., Dir.

**North Foreland Barge Facility LLC**  
 TNC Member Reps-51%  
 Bart K. Garber  
 Emil McCord, Jr.  
 Jaison Standifer  
 AK Village Initiatives-49%

**TNC Organizational Chart of Subsidiaries**  
 TNC's subsidiaries are divided into 2 main categories: (1) "Domestic", or Alaskan, and (2) "Government Contracting". Because they have a consistent them in their names, it can sometimes be difficult to keep it all straight!  
 This chart depicts the current active subsidiaries, both domestic and government contracting, of TNC. ~



## SHAREHOLDER NEWS

### Donita Peter Named Ciri Shareholder of the Year

At Ciri's Friendship Potlatch in October, TNC Board Member and Secretary, **Donita Peter**, was named Ciri Shareholder of the Year. Recognized for her many years of dedication to Alaska Native culture, heritage and communities, Donita received a beautiful Athabascan necklace inside an engraved wooden box as part of the award.

Donita has performed traditional Athabascan songs and dances at TNC annual meetings, and is a strong advocate of learning and passing along the Athabascan culture to our young people. For 20 years, Donita has promoted the Dena'ina Athabascan culture and language. She has worked for the Kenaitze Indian Tribe, co-taught several classes about the Dena'ina culture at Kenai Peninsula College, worked as educational administrator of Chicakloon's award-winning Ya Ne Da Ah School, and currently works at the Alaska Native Heritage Center as project manager of the Dena'ina Language Grant.



Ciri President Margie Brown (left) presents the Ciri Shareholder of the

TNC congratulates Donita for her achievements, and is grateful for all of her efforts to preserve the Dena'ina Athabascan culture. Donita sets a wonderful example for our young people. ~

### Thank You from The Chuitt Family

The family of Roger Chuitt would like to send a special thanks to the TNC Board Members, Spernak Airways, and the cooks, grave diggers, and pall bearers. We would also like to thank those who sent flowers and donations, and those who were there to offer support in our time of loss.

### Births

**Simone Davis Iloilo, III** Grandparents Isabelle and William Davis, Jr. welcome a new grandson to the family. Simone Davis Iloilo, III, was brought into the world May 12, 2006, weighing 8 lbs. 11 oz., and 20-1/2 inches long. Simone, or NukNuk to the family, is the son of Amber Davis and Simone Iloilo, Jr., all of Palmer, Alaska. Simone is also the little brother of Annalise Tauolo-Belle Iloilo, 3 years old.



### Naomi Melissa Gail Jones

Congratulations to Crystal Jackson and Aaron Jones for the arrival of their new baby girl. Naomi Melissa Gail Jones was born October 4, 2006 at 6:26 p.m. at a healthy 8 lbs. 12 oz, and 20 inches long. Congratulations to Naomi's big brother and sister, too, John and Sharon. Naomi is the granddaughter of shareholders John Standifer and Edna Brown.

### Deaths

#### Roger Lee Chuitt

Our condolences to the family of Roger Lee Chuitt, who passed away in Tyonek on August 25, 2006 at the age of 41. "Roger had an infectious smile and so much love for his nieces and nephews...He will be truly missed by all of his loved ones." wrote his family. We are pleased to print two poems written by members of Mr. Chuitt's family in his memory — see pages 7 and 8.

#### Fedora Constantine

Our condolences to the family of Fedora Constantine, who passed away in Anchorage on October 6, 2006 at the age of 83. Her family said "She loved her children and grandchildren and spent most of her time with them." We are saddened by the loss of one of Tyonek's respected Elders.

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## COMMUNITY NEWS

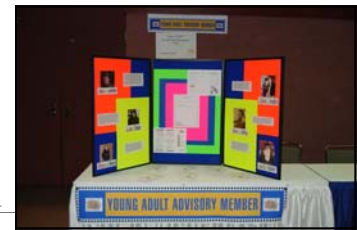
**B**rand new election equipment and materials were delivered to the Village of Tyonek this summer, and in August, Federal Election Inspector Paul Degregario visited the village to view its assembly, instructions, and use. Accompanied by Peter Merryman and Lt. Governor Loren Lehman, Tyonek residents Marie Gutmann, Edna M. Brown, and Marie Allowan got everything up and running, and the new equipment has been in use since. TNC CEO Tom Harris was also present. [Picture at top left: Inspector Degregario, Lt. Gov. Lehman, Peter Merryman, Tom Harris, and an unidentified enthusiastic little onlooker.]



Standing, left to right—Peter Merryman, Tyonek IRA Council President, and Paul Degregario, Federal Elections Inspector. Seated, left to right—Lt. Governor Loren Lehman, Marie Gutmann, Edna M. Brown, and Marie Allowan.

### Young Adult Advisory Members (YAAM) Position Soon to be Available

**T**he TNC **Young Adult Advisory Members** Committee (YAAMs) consists of 3 youth members and one or more board mentors. Each member serves for 3 years, and the terms are revolving. YAAMs was created as a training tool, to give young shareholders (from the ages of 18 to 30) a hands-on opportunity to participate in and experience board of director activities. YAAMs members attend board and shareholder meetings, some committee meetings, and other board and corporate functions, such as the AFN Convention. Current YAAMs members are **Steven Holly, Elizabeth Standifer, and Ann Marie Stephan**. Ann Marie's term will end this spring, and the board will select another individual to fill that seat.



TNC YAAM Reps designed and created this attractive presentation for their own table at the 2006 AFN Convention.

If you are interested in applying for a seat on the YAAMs committee, you must complete a YAAMS application and submit it to Ted S. Kroto, Sr. More information, applications, and instructions are available at the office, or on the website—[www.tyonek.com](http://www.tyonek.com), go to the Shareholders pages. ~

### For Uncle Rog

*Never knew the time I spent  
wishing you were here again,  
Stayed up all night and day  
praying that you come back  
Someday, you made me cry so bad,  
you left without  
Saying goodbye*

*Can't wait till we meet again  
Now you are in heavens above  
Looking down on everyone  
As we smile back at you  
Thinking how much we love you.*

### A message from our new Shareholder Records Clerk

Hello everybody! I was hired in November as the Shareholder Records Clerk/Admin Assistant. It is very exciting and challenging to learn the ropes of the Shareholder Department. I noticed 2 things right off:

1. **Address changes:** please get them to us as soon as possible.
2. **Class B Stock Applications:** please complete and send appropriate documentation, if we do not have all information we can not process them until we have the information.

We can either mail you the forms or you can go to our website: [www.tyonek.com](http://www.tyonek.com) and click on the Shareholder Department and print out the forms. Thank you, and I look forward to working with you.

Rose Chuitt  
Shareholder Records Clerk

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## In Memory of Roger Lee Chuitt

1964—2006

*His daddy will not see anymore  
The fine work of his hands that can be*

*We pray for an answer as his mommy cries  
Why? Lord Why?*

*His much loved sisters and fine brothers  
We pray for some comfort to carry us through the day*

*For all their little ones we pray the same comfort  
Extended to them this day*

*His friends which are many and loved him  
So will find an answer—why he left us so*

*Marks left behind by him for all to see will be here  
When years go by you see a friend, a partner, and brother*

*Always willing to lend a hand to help those who needed  
The fine work of his hand,  
The reward for his labor for the fine work he do*

*Was often little  
Accepting a heartfelt thanks will do, was all he would do  
We will look for another of the fine work you do,  
But there will never be another you.*

*Your warm smile; your sly remarks, your friendly antics  
Will be no more,  
But in our hearts you will remain forever more*



*Roger and his dad, Patrick Chuitt, Sr., in 2005*

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